



ANNUAL REPORT 2021

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Management and Staff Representation of ADB Members

(as of 31 December 2021)

Member	Management	International Staff and Board Staff ^a	National Staff and Administrative Staff	Total
A. Regional				
Afghanistan	0	1	31	32
Armenia	0	8	11	19
Australia	1	87	14	102
Azerbaijan	0	3	10	13
Bangladesh	0	6	59	65
Bhutan	0	3	7	10
Brunei Darussalam	0	1	0	1
Cambodia	0	1	33	34
China, People's Republic of	1	67	71	139
Cook Islands	0	1	1	2
Federated States of Micronesia	0	0	1	1
Georgia	0	3	14	17
Hong Kong, China	0	12	0	12
India	1	111	92	204
Indonesia	1	24	32	57
Japan	1	137	3	141
Kazakhstan	0	13	13	26
Kiribati	0	0	2	2
Kyrgyz Republic	0	10	17	27
Lao People's Democratic Republic	0	1	23	24
Malaysia	0	16	0	16
Marshall Islands	0	0	2	2
Mongolia	0	4	25	29
Nauru	0	0	1	1
Nepal	0	22	41	63
New Zealand	0	21	1	22
Pakistan	0	40	48	88
Palau	0	0	2	2
Papua New Guinea	0	0	16	16
Philippines	0	62	1,580	1,642
Republic of Fiji	0	4	18	22
Republic of Korea	0	77	1	78
Republic of the Union of Myanmar	0	1	12	13
Samoa	0	1	3	4
Singapore	0	18	2	20
Solomon Islands	0	1	2	3
Sri Lanka	0	10	38	48
Taipei, China	0	8	0	8
Tajikistan	0	4	17	21
Thailand	0	12	15	27
Timor-Leste	0	0	6	6
Tonga	0	2	2	4
Turkmenistan	0	0	4	4
Tuvalu	0	0	3	3
Uzbekistan	0	15	19	34
Vanuatu	0	0	2	2
Viet Nam	0	12	52	64
Subtotal	5	819	2,346	3,170

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Member	Management	International Staff and Board Staff^a	National Staff and Administrative Staff	Total
B. Nonregional				
Austria	0	10	0	10
Belgium	0	6	0	6
Canada	0	53	0	53
Denmark	0	8	0	8
Finland	0	4	0	4
France	0	41	1	42
Germany	0	47	1	48
Ireland	0	8	0	8
Italy	0	31	0	31
Luxembourg	0	1	0	1
Netherlands	0	17	0	17
Portugal	0	12	0	12
Spain	0	24	0	24
Sweden	0	8	0	8
Switzerland	0	11	0	11
Turkey	0	4	0	4
United Kingdom	0	91	0	91
United States	1	142	2	145
Subtotal	1	518	4	523
OVERALL TOTAL	6	1,337	2,350	3,693

^a Board Staff pertains to Director's Advisors.