



## Summary of Internal Administrative Expenses 2020 and Budget for 2021 (\$'000)

| Item                              | 2020           |                | 2021 Budget    |
|-----------------------------------|----------------|----------------|----------------|
|                                   | Budget         | Actual         |                |
| A. Board of Governors             | 2,359          | 689            | 2,359          |
| B. Board of Directors             | 17,098         | 14,170         | 18,389         |
| C. Independent Evaluation         | 14,218         | 12,633         | 14,829         |
| D. Accountability Mechanism       | 3,003          | 1,921          | 2,624          |
| E. Operational Expenses           | 538,611        | 502,070        | 554,030        |
| F. Administrative Expenses        | 153,833        | 151,492        | 171,322        |
| <b>Total Regular Programs</b>     | <b>729,122</b> | <b>682,975</b> | <b>763,553</b> |
| G. General Contingency            | 7,291          | 0              | 7,635          |
| <b>Gross IAE</b>                  | <b>736,413</b> | <b>682,975</b> | <b>771,188</b> |
| H. Fee Reimbursements             | (9,695)        | (9,598)        | ...            |
| I. <b>IAE</b>                     | <b>726,718</b> | <b>673,377</b> | <b>771,188</b> |
| J. Carryover of IAE Budget        | ...            | 14,534         | ...            |
| K. <b>Net IAE after Carryover</b> | <b>726,718</b> | <b>687,911</b> | <b>771,188</b> |

... = not available or not calculated, ( ) = negative, IAE = internal administrative expenses.

Note: Numbers may not sum precisely because of rounding.

Source: Asian Development Bank.