



ANNUAL REPORT 2025

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Keywords: contracts, contract awards

Overall Procurement of Goods, Works, and Consulting Services, 2025

Loans, Grants, and Technical Assistance Operations Combined

By ADB Member

(\$ million)

Member	Loan				Grant				Technical Assistance		Policy-Based and Results-Based Loan and Grant		Total Procurement	
	Consulting Services		Goods, Works, and Other Related Services		Consulting Services		Goods, Works, and Other Related Services		Consulting Services		Loan and Grant		Total Procurement	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
Afghanistan ^a	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Armenia	0.18	0.05	3.71	0.05	1.01	1.06	0.01	0.00	1.63	0.58	25.44	0.33	31.98	0.20
Australia	12.55	3.26	1.86	0.03	7.51	7.90	24.02	7.05	19.86	7.12	–	–	65.80	0.42
Austria	–	–	–	–	–	–	–	–	0.44	0.16	–	–	0.44	0.00
Azerbaijan	–	–	6.23	0.09	–	–	–	–	0.46	0.16	–	–	6.69	0.04
Bangladesh	21.72	5.65	353.70	5.23	14.62	15.37	7.67	2.25	6.16	2.21	1,133.15	14.56	1,537.01	9.82
Belgium	2.51	0.65	–	–	4.12	4.33	–	–	1.08	0.39	–	–	7.71	0.05
Bhutan	2.43	0.63	18.30	0.27	0.28	0.29	4.68	1.37	0.53	0.19	15.00	0.19	41.22	0.26
Brunei Darussalam	–	–	–	–	–	–	–	–	0.00	0.00	–	–	0.00	0.00
Cambodia	5.92	1.54	110.80	1.64	1.51	1.59	6.66	1.95	1.81	0.65	160.00	2.06	286.71	1.83
Canada	–	–	–	–	0.03	0.03	–	–	3.77	1.35	–	–	3.80	0.02
China, People's Republic of	22.10	5.74	1,948.07	28.79	–	–	125.93	36.96	5.63	2.02	112.80	1.45	2,214.53	14.15
Cook Islands	–	–	–	–	–	–	2.26	0.66	0.01	0.01	–	–	2.27	0.01
Denmark	–	–	0.59	0.01	–	–	–	–	3.92	1.41	–	–	4.51	0.03
Fiji	–	–	0.02	0.00	0.14	0.15	0.01	0.00	1.86	0.67	–	–	2.03	0.01
Finland	–	–	–	–	3.84	4.04	–	–	2.18	0.78	–	–	6.02	0.04
France	10.33	2.69	–	–	2.50	2.63	–	–	5.17	1.85	–	–	18.00	0.12
Georgia	0.76	0.20	9.81	0.15	–	–	–	–	2.08	0.75	52.59	0.68	65.25	0.42
Germany	4.21	1.10	3.15	0.05	1.32	1.39	–	–	10.71	3.84	–	–	19.40	0.12
Hong Kong, China	0.02	0.01	–	–	–	–	–	–	1.67	0.60	–	–	1.69	0.01
India	61.81	16.07	1,192.65	17.63	2.04	2.15	1.18	0.35	34.55	12.39	574.13	7.38	1,866.37	11.93
Indonesia	31.62	8.22	223.31	3.30	–	–	–	–	7.20	2.58	1,761.84	22.63	2,023.97	12.93
Ireland	–	–	–	–	4.01	4.21	–	–	2.49	0.89	–	–	6.50	0.04
Israel	–	–	–	–	–	–	–	–	0.05	0.02	–	–	0.05	0.00
Italy	0.66	0.17	–	–	8.48	8.91	–	–	3.51	1.26	–	–	12.64	0.08
Japan	62.49	16.24	–	–	1.24	1.30	–	–	3.26	1.17	–	–	66.99	0.43
Kazakhstan	–	–	–	–	–	–	1.91	0.56	4.36	1.56	–	–	6.27	0.04
Kiribati	–	–	–	–	0.97	1.03	0.03	0.01	0.00	0.00	10.00	0.13	11.01	0.07
Korea, Republic of	26.78	6.96	244.93	3.62	0.06	0.06	–	–	4.26	1.53	–	–	276.01	1.76
Kyrgyz Republic	–	–	8.06	0.12	1.75	1.84	19.46	5.71	1.83	0.66	53.46	0.69	84.55	0.54
Lao People's Democratic Republic	1.91	0.50	10.04	0.15	3.06	3.22	16.48	4.84	0.89	0.32	–	–	32.38	0.21
Luxembourg	–	–	25.19	0.37	–	–	–	–	0.03	0.01	–	–	25.22	0.16
Malaysia	–	–	–	–	–	–	–	–	1.63	0.58	–	–	1.63	0.01
Maldives	–	–	–	–	0.08	0.09	2.22	0.65	1.04	0.37	–	–	3.34	0.02
Marshall Islands	–	–	–	–	0.50	0.52	2.88	0.84	0.06	0.02	–	–	3.44	0.02
Micronesia, Federated States of	–	–	–	–	0.45	0.47	2.23	0.65	0.03	0.01	–	–	2.71	0.02
Mongolia	2.04	0.53	62.85	0.93	0.11	0.11	2.54	0.75	2.87	1.03	–	–	70.41	0.45
Myanmar ^b	–	–	–	–	–	–	18.90	5.55	0.64	0.23	–	–	19.54	0.12
Nauru	–	–	–	–	0.07	0.07	–	–	0.02	0.01	–	–	0.09	0.00
Nepal	16.02	4.16	55.62	0.82	2.54	2.67	5.13	1.51	4.87	1.75	133.00	1.71	217.17	1.39
Netherlands	0.84	0.22	0.69	0.01	0.21	0.22	–	–	5.74	2.06	–	–	7.49	0.05
New Zealand	–	–	0.10	0.00	10.29	10.82	39.18	11.50	8.16	2.93	–	–	57.74	0.37
Niue	–	–	–	–	–	–	–	–	0.01	0.00	–	–	0.01	0.00
Norway	–	–	–	–	–	–	–	–	0.57	0.20	–	–	0.57	0.00
Pakistan	20.85	5.42	464.84	6.87	1.08	1.13	1.92	0.56	6.95	2.49	698.28	8.97	1,193.92	7.63
Palau	–	–	0.02	0.00	0.06	0.07	–	–	0.11	0.04	–	–	0.20	0.00
Papua New Guinea	9.03	2.35	41.41	0.61	0.20	0.21	7.13	2.09	0.39	0.14	150.00	1.93	208.17	1.33
Philippines	8.97	2.33	1,369.80	20.24	1.07	1.12	0.08	0.02	25.97	9.31	1,672.62	21.49	3,078.50	19.67
Portugal	0.14	0.04	–	–	–	–	–	–	0.65	0.23	–	–	0.79	0.01
Samoa	–	–	–	–	0.07	0.07	0.27	0.08	0.32	0.12	–	–	0.66	0.00
Singapore	–	–	2.61	0.04	–	–	–	–	9.94	3.56	–	–	12.55	0.08
Solomon Islands	–	–	0.02	0.00	0.69	0.72	0.31	0.09	0.15	0.05	–	–	1.16	0.01
Spain	26.27	6.83	1.36	0.02	4.19	4.41	0.05	0.01	5.45	1.95	–	–	37.31	0.24
Sri Lanka	1.38	0.36	38.45	0.57	2.78	2.93	1.74	0.51	5.06	1.82	440.74	5.66	490.15	3.13
Sweden	–	–	–	–	–	–	–	–	0.44	0.16	–	–	0.44	0.00
Switzerland	12.73	3.31	2.40	0.04	–	–	–	–	4.51	1.62	–	–	19.64	0.13
Taipei, China	–	–	–	–	0.61	0.64	–	–	0.14	0.05	–	–	0.75	0.00
Tajikistan	–	–	–	–	2.54	2.67	32.20	9.45	1.20	0.43	50.00	0.64	85.94	0.55
Thailand	3.21	0.83	356.35	5.27	0.04	0.04	0.37	0.11	3.80	1.36	–	–	363.77	2.32
Timor-Leste	–	–	–	–	0.02	0.02	0.09	0.03	0.58	0.21	–	–	0.69	0.00
Tonga	–	–	–	–	0.51	0.54	0.59	0.17	0.32	0.11	10.00	0.13	11.42	0.07
Türkiye	7.52	1.96	78.30	1.16	3.31	3.48	–	–	4.71	1.69	–	–	93.85	0.60
Turkmenistan	–	–	–	–	–	–	–	–	0.03	0.01	–	–	0.03	0.00
Tuvalu	–	–	–	–	0.47	0.49	0.03	0.01	0.00	0.00	7.00	0.09	7.50	0.05
United Kingdom	0.32	0.08	2.48	0.04	0.85	0.90	–	–	25.68	9.21	–	–	29.34	0.19
United States	3.06	0.79	0.08	0.00	1.36	1.43	0.41	0.12	19.74	7.08	–	–	24.65	0.16
Uzbekistan	0.54	0.14	101.91	1.51	0.41	0.43	4.17	1.22	2.10	0.75	714.78	9.18	823.89	5.26
Vanuatu	0.17	0.04	–	–	0.19	0.20	0.69	0.20	0.39	0.14	10.00	0.13	11.44	0.07
Viet Nam	3.63	0.94	25.24	0.37	0.34	0.36	0.69	0.20	1.92	0.69	–	–	31.81	0.20
Others	–	–	1.14	0.02	0.07	0.07	0.80	0.23	1.22	0.44	–	–	3.23	0.02
International Organizations	–	–	0.04	0.00	1.51	1.59	5.79	1.70	–	–	–	–	7.34	0.05
TOTAL	384.72	100.00	6,766.14	100.00	95.10	100.00	340.69	100.00	278.84	100.00	7,784.82	100.00	15,650.31	100.00

– = nil, 0.00 = less than 0.01% or \$0.01 million, ADB = Asian Development Bank.

Note: Numbers may not sum precisely because of rounding.

^a ADB placed its regular assistance to Afghanistan on hold effective 15 August 2021, but since 2022 has supported the Afghan people through a special arrangement with the United Nations to address basic human needs, including critical food support, and health and education services.^b Effective 1 February 2021, ADB placed a temporary hold on sovereign project disbursements and new contracts in Myanmar, but since 2023 has supported the people of Myanmar through a special arrangement with United Nations agencies to deliver humanitarian assistance.